

**Youth At Risk (UK)**  
**(Limited by Guarantee)**

**REPORT AND FINANCIAL STATEMENTS**

**For the year ended 30 June 2010**

**Company number 2930456**

**Charity number 1041855**

# Youth At Risk (UK)

(Limited by Guarantee)

## REFERENCE AND ADMINISTRATIVE INFORMATION

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### **Trustees**

Mr R P Ackerman

Ms S Cook

Mrs F Gillespie

Mr A W C Morgan (Chairman)

Mr B J Rose

Mr L S Spencer

### **Chief Executive**

Mr N Wragg

### **Secretary and registered office**

Mr P E Morris, The Old Warehouse, 31 Upper King Street, Royston, Hertfordshire, SG8 9AZ

### **Company Number**

2930456

### **Charity Number**

1041855

### **Solicitors**

Harbottle & Lewis, Hanover House, 14 Hanover Square, London, W1R 0BE

### **Bankers**

HSBC Bank plc, 60 Queen Victoria Street, London EC4N 4TR.

### **Auditors**

Baker Tilly UK Audit LLP, 46 Clarendon Road, Watford, Hertfordshire, WD17 1JJ

# Youth At Risk (UK)

(Limited by Guarantee)

## TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2010

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The trustees, who are also directors of Youth at Risk (UK), present their annual report and the audited financial statements of the charity for the year ended 30 June 2010. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in March 2005 in preparing the annual report and financial statements of the charity.

### Status and administration

The Charity was originally registered with the Charity Commission by Trust Deed in May 1991 under registration number 1041855. On 31 January 1995 it was wound up and reconstituted on 1 February 1995 as a company limited by guarantee, it is governed by its Memorandum and Articles of Association. The company registration number is 2930456.

### Object of the Trust

The principal activity of the Charity is to advance the social education of young people who are deemed to be at risk either from physical, mental or sexual abuse, drug or other substance abuse, criminal activity, poverty, homelessness, unemployment, or illiteracy; to help them improve their condition and thereby become useful members of society.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Charity's aims and objectives and in planning future activities and setting the grant making policy for the year and are satisfied that the Charity is in compliance.

The trustees of Youth at Risk who served during the year were:

Mr Roy Ackerman  
Ms Sue Cook (appointed 03 September 2009)  
Mrs Felicity Gillespie  
Mr Tony Morgan (Chairman)  
Mr Ben Rose  
Mr Linbert Spencer

The day to day running of the Trust is delegated to the CEO Neil Wragg.

**Secretary** Mr P E Morris

**Auditors** Baker Tilly UK Audit LLP  
1<sup>st</sup> Floor  
46 Clarendon Road  
Watford  
WD17 1JJ

**Bankers** HSBC Bank plc  
60 Queen Victoria Street  
London  
EC4N 4 TR

**Solicitors** Harbottle & Lewis  
Hanover House  
14 Hanover Square  
London  
W1R 0BE

# Youth At Risk (UK)

(Limited by Guarantee)

TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2010 (CONTINUED)

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## STRUCTURE, GOVERNANCE AND MANAGEMENT

### Organisation Structure

The directors of the company are also Charity trustees for the purposes of Charity law and under the company's Articles are also members of the company. The directors are the only members of the company. Under the requirements of the Memorandum and Articles of Association one-third of the directors shall retire from office each year (on a length of service basis) and are eligible for re-election.

Once appointed, any necessary training needs for trustees are identified by the directors and appropriate training is organised.

The trustees (listed before) have continued to monitor, on a quarterly basis (monthly for financial results and forecasts), the Charity's activities, to ensure they are operated on a proper basis.

### Management Structures

For the majority of the year the Board of Trustees consisted of the same six members. Although the Charity started the year with five trustees, a new trustee was appointed in September 2009 bringing the total back to six. The level of six trustees is considered sufficient for the current needs of the Charity but the matter is under continuous review.

Our Advisory Board continue to be immensely supportive and the Charity is greatly indebted to each and every one of them. They actively support the Charity both through individual counsel and their attendance at the twice yearly advisory board meeting. The members of the Advisory Board are:

- Sir Michael Barber, Senior Partner, McKinsey & Co
- John Cox, Theatre and Opera Director
- John Everett, retired Managing Partner at Deloitte & Touche
- Lord Fraser of Carmylie, QC
- Breidge Gadd, former Head of the Probation Board for Northern Ireland
- Tim Godwin, Deputy Commissioner, Metropolitan Police
- Sir David Henshaw, Chair, North West NHS Strategic Health Authority
- Dr Tony Kaplan, Child and Adolescent Psychiatrist
- Rt Hon Sir Paul Kennedy, Interception of Communications Commissioner
- Dorian Leatham, former CEO, Hillingdon Borough Council
- Richard Livesey-Haworth, Chairman, iCelerate
- Professor Rod Morgan, former Chair, Youth Justice Board
- Mike Parton, Chairman & CEO, Damovo Group
- Lord Puttnam of Queensgate
- Lord Ramsbotham, GCB, CBE, former HM Chief Inspector of Prisons
- Mark Rawlinson, Head of Corporate Development, Freshfields Bruckhaus Deringer
- Andrew Sparke, former Chief Executive, Dudley MBC
- Jane Stichbury, QPM BA MA, HM Inspector of Constabulary
- Lord Phillips, President of the Supreme Court of the United Kingdom

Youth at Risk's management executive team meets monthly.

# Youth At Risk (UK)

(Limited by Guarantee)

## TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2010 (CONTINUED)

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### Risk Management

The Charity maintains a Risk Register identifying the high level risk. The register is used by the management executive to identify potential risks and put in place strategies to reduce or avoid negative impact.

The trustees continue to assess the major risks to which the Charity is exposed including those related to its operations and finances. The trustees are satisfied, having regard to the size and objects of the Charity that appropriate measures are in place to manage its exposure to risk.

### Objectives and Achievements during 2009/10

For 2009/10 the Board of Trustees agreed the following objectives;

- continue to provide high quality programme delivery whilst investing in the expansion and improvement of our delivery team
- grow the annual income from the 2008/09 level £1.5 million to £3 million by end of financial year 2010/11
- to improve our position in the sector through improved internal systems, delivering on a marketing strategy and establishing and managing supporter networks
- to add a further modest improvement to reserves

The programme targets set and the actual achievement are detailed below.

Category	Target	Actual
Programmes	43	58
Overall number of people	4495	4489
Young people	2300	1247
Adults & Volunteers	2195	3242

Volunteers are trained by the charity to provide specific voluntary support on programmes - this usually takes the form of coaching young people to achieve their goals over a period of 6 to 12 months. Over 600 of the adults trained have already volunteered on one or more of our programmes.

The Charity was successful in securing a Youth Sector Development Fund (YSDF) grant in December 2008. The grant provides funding for delivering large scale programmes in nine local authority areas as well as infrastructure development between December 2008 and March 2011. The finalisation for this was in place later than originally agreed and unfortunately this had an impact on the timescales which local authorities could deliver to and which in turn prevented the Charity from delivering to the expected number of young people in this financial year. In addition the National Challenge programme was agreed in January 2010 rather than the anticipated September 2009 and this leaves the Charity with the majority of delivery still to do in the financial year ahead. These factors have meant that the targeted number of young people was not reached in the year. Both are still on track to deliver the projected number for the programme by completion in March 2011. However, the YSDF programme has seen a higher than expected number of adults engaged with our training.

### Quality

91% of participants rated our training content as good or excellent

95% of participants rated our trainers as good or excellent

78% of participants rated the results they got from participating in our programmes as good or excellent

Our retention rate was 81%

The Charity is continually seeking to improve how it measures the quality, impact and communication of its programmes. This year we continue to work with York Consulting, our external evaluators for the Youth Sector Development Funded 'Community Transformation Programme'. We have also launched a Youth Forum and Practitioners Network as well as a newsletter to develop our networks and means to maintain links with our beneficiaries.

## Youth At Risk (UK)

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TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2010 (CONTINUED)

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### Activities

It is difficult to express adequate thanks to **Freshfields Bruckhaus Deringer** who have continued their close partnership with Youth at Risk, not only providing employee volunteers as Performance Coaches for our Student Leadership Programme, but also donating £10,000 towards that project. Additionally, the partners have provided significant pro bono legal support throughout the year and other facilities in kind.

This relationship has played an important part in the charity's development and growth over the last financial year.

Since December 2008 Youth at Risk has been piloting its **Community Transformation Programme**, a whole community approach to the tackling the issue of "at risk" young people, in ten local authority areas: Central Bedfordshire, Croydon, Manchester, Salford, Sandwell, Southend, Staffordshire, Sunderland, Thurrock and Warwickshire. This pilot has brought together a number of Youth at Risk programmes that have a proven track record of making a very significant difference in the lives and communities of the participants. Together with some specific families work the combination of these programmes (Coaching for Success, Coaching for Employment, Coaching for Professionals and Coaching for Communities) has created a new model for working in specific geographic areas. The programme (which runs until March 2011) aims to engage with 2750 adults and 2050 young people, by the end of June 2010 we had engaged with 1952 adults and 1109 young people.

Typical programme beneficiaries are aged between 14 and 19 and display a range of anti-social behaviours. Many are not in education, employment or training (NEET) or on re-engagement programmes and a significant minority are at the extreme end of alienation or disaffection. Of the young people enrolling onto the Community Transformation Programme:

- 98% have behavioural, emotional and social problems
- 60% are involved in gangs
- 57% have a track record of offending behaviour
- 55% misuse substances and
- 33% are involved in gun and knife crime

In addition, there are some excellent emerging results for the personal development outcomes for young people. Programme analysis has revealed **88%** are now experiencing increased confidence levels, **82%** have considerably raised aspirations and motivation, **95%** have learnt new ways of communicating and **93%** are more confident in ability to create new opportunities for themselves. Feedback from schools too shows demonstrable improvement in participants' attendance, punctuality, and attitude.

Even by the mid-point of the programme there are some very encouraging indications of longer term outcomes. **50%** of young people are now engaging in positive activities; and almost **one third** have already reduced offending behaviour and involvement with gun and knife crime. These figures suggest the programme has the potential to produce some excellent results.

Youth at Risk has now delivered Year Two of its Southend '**Motivate the Estate**' project funded by the Haywards Foundation, this programme is focussed on transforming the Woodgrange Drive Estate in Southend – one of the most deprived estates in the country. The project is founded on the knowledge that to make a sustainable change with the most at-risk young people, one must first alter the culture and attitude of the adults in the community in which they live. By the end of June 10 Youth at Risk had worked with 374 adults, including more than 50 from one secondary school, and 53 young people drawn from a number of local agencies and referral routes. The project provided Youth at Risk with the model which has now been rolled out nationally as our Community Transformation Project across 10 local authorities as part of the YSDF package. Youth at Risk will also be working on the Motivate the Estate programme for one further year.

**Field of Dreams**, a project Youth at Risk delivered in partnership with Saracens Rugby Football Club and Luton Borough Council has now completed its second year. This was a programme based on the Charity's 5-star experience model and combined powerful personal development and life-skills coaching with a demanding regime of rugby skills and/or street dance and fitness training. Across the two years the programme engaged 91

# Youth At Risk (UK)

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TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2010 (CONTINUED)

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young people aged 15-19 who participated in a 4-day personal development workshop, monthly personal development sessions, weekly street-dance/rugby sessions and were each assigned a life coach to support them in reaching their goals. The project culminated in these young people playing during half-time at a high-profile Saracens match and won the RFC Presidents' Award second place for Social Inclusion. In its second year the programme expanded to include a street-dance element which culminated in a performance onstage with 'The Saturdays'.

We have also now completed the second year of delivery of our **Student Leadership project**. Across the two years Youth at Risk worked in partnership with three universities - Thames Valley, London Metropolitan and Bedfordshire - to reveal the leadership potential of the individual student participants and create a community based on trust and respect, where diversity is valued. This engagement comprised working with 293 students; 53 professionals and 175 volunteers from businesses who were trained as Performance Coaches. The students participated in a 4-day intensive training, going on to design and deliver a community project to impact campus life and beyond. Year two culminated in a high-profile event hosted by Freshfields and attended by over 200 student and adult participants.

Our **Haringey Youth Choice for Life Change** project was delivered in partnership with Haringey Local Authority and worked with 53 at risk young people supported by 25 professionals and 30 life coaches. The project involved a four-day intensive training followed by monthly development sessions and weekly coaching. During the follow-through period of this programme the young people organised and ran a football tournament for 77 children, ran a canoeing morning and created and performed music drama at a resident association community festival.

**My Life is My Business** was a pilot programme created with the Aldridge Foundation and delivered in Blackburn with Darwen.

The project targeted young people aged 16-18 from Blackburn & Darwen, who were not in education, employment or training and offered them a structured, intensive programme of personal development coaching and entrepreneurship training to assist with;

- Helping them to set and achieve life goals.
- Raising their aspirations, social mobility and community cohesion.
- Helping them to establish successful social and commercial enterprises in the Darwen area which will contribute to the economic wellbeing of the individuals, their families and the communities in which they live.

The project was funded by The Aldridge Foundation and delivered in partnership with the Darwen Aldridge Community Academy, Blackburn with Darwen Borough Council and Youth at Risk. The programme worked with 26 young people and 117 adults, 17 of whom went on to become volunteers life-coaching young people. The programme completes in September 2010.

**National Challenge** is a programme aimed at working with the government initiative to raise aspirations and attainment for young people in selected secondary schools. This programme is based on our highly successful London Challenge programme delivered to 24 schools over three years 2005-8, during which **59% of the 764 pupils who participated improved their attainment level**. The specific target-group for National Challenge is Year 10 and 11 pupils who come from families with a history of unemployment and no history of engagement in higher education. We have been working with professionals, volunteers and young people in 20 selected underachieving schools in year one of this programme across the UK, in year two (2010-11) we will be expanding our work to 40 schools with this initiative, delivering to a total of 1200 young people across the two year programme.

# Youth At Risk (UK)

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TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2010 (CONTINUED)

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## Financial Reserves

Income for the year at £2.2m was below expectations for achieving the £3m objective reflecting the impact of the current economic conditions and the time taken in establishing the YSDF programme's nine delivery areas. Never the less the Trustees are pleased to report a further modest improvement in reserves by £26.3k to £170.4k. This was below plan but in the light of the economic climate is considered a positive result.

## PLAN FOR 2010/11

### Objectives

For 2010/11 the Board of Trustees agreed the following objectives:

- to continue to improve our training delivery by using the experience of the Community Transformation Programme to redesign aspects of our programme curriculum and structure to ensure high quality impact and results.
- to achieve a breakeven position despite the current economic climate and the anticipated cuts in Government expenditure.
- to improve our position in the sector through working in consortia with other like-minded organisations

Category	Target
Overall people trained	3,750
Young People	1,900
Adults & Volunteers	1,200

Volunteers are trained by the charity to provide specific voluntary support on programmes; this usually takes the form of coaching young people to achieve their goals over a period of 6 to 12 months.

The bulk of work for the coming year will entail the continued delivery of the Community Transformation Programme and National Challenge initiative which are both large-scale programmes working across the UK. Our Motivate the Estate programme will also be running into its final year with a residential programme planned for early 2011.

We are writing this at a time of massive retraction in government expenditure. Currently we are awaiting the results of how the comprehensive spending review, which took place in October 2010, will impact on the charity. The comprehensive spending review has resulted cuts in public spending and commissioning capacity. In preparation for this environment we are investing in those known funding components which will allow us to continue delivering our programmes at a significant scale throughout 2011. One of the key opportunities currently is the Big Lottery's Youth in Focus grant for resettlement of young people who will be exiting Young Offenders Institutes and Leaving Care.

With these opportunities in mind one of our key objectives for the year ahead focuses on developing partnerships and consortia with likeminded charities and organisations. We have been part of an initial meeting of agencies interested in forming an alliance based on a transformational model - key players in this alliance include the Foyer Federation. Together with these organisations we have developed a model of working based on a concept of 'Open Talent'. This identifies an approach to working with young people which is rooted in an aspirational rather than a deficit-based vision and challenges the existing problem-focused approach to young people. Within this developing model we use the expertise of the participating organisations to identify, nurture, develop and sustain the innate talents of young people supporting their transition into adulthood. The offer to the Big Lottery funded Youth in Focus will have the Open Talent concept at its centre and will present an opportunity to put our approach into practice.

# Youth At Risk (UK)

(Limited by Guarantee)

TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2010 (CONTINUED)

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## Financial Review

The Trustees consider that the financial results for the year are satisfactory especially when viewed against the continuing adverse economic climate and Governmental expenditure uncertainty. They are pleased that there was, once again, another modest improvement in reserves.

The change in Government provides an opportunity and challenges for the future. At this point it is impossible to predict the opportunities that will be afforded until after the results of the comprehensive spending review are filtered down.

The Trustees and Management of the Charity are placing great emphasis on considering alternative funding and partnership arrangements over the coming months.

In an unpredictable world the Trustees believe that the 2010/11 objective of a breakeven surplus/deficit for the year is challenging but achievable.

The trustees wish to thank all the organisations and individuals that have supported the Charity over the year.

## Reserves Policy

The Charity's current reserves policy is to reach £300,000 (equivalent to 3 months fixed costs). The current year's results (increasing reserves to £170.3k) take another modest step towards the target.

## Trustees' Responsibilities

Charity and company law requires the trustees to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Charity and of the surplus or deficit of the Charity for that period. In preparing those financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent; and
- State whether applicable accounting standards and statement of recommended practice have been followed, subject to any departures disclosed and explained in the accounts
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

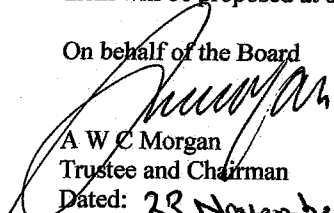
The trustees are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Charity. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

All of the current trustees have taken all the steps that they ought to have taken to make themselves aware of any information needed by the company's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The directors are not aware of any relevant audit information of which the auditors are unaware.

## Auditors

Baker Tilly UK Audit LLP have expressed their willingness to continue in office and a resolution to reappoint them will be proposed at the annual general meeting.

On behalf of the Board

  
A W C Morgan  
Trustee and Chairman

Dated: 23 November 2010

# Youth At Risk (UK)

(Limited by Guarantee)

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF YOUTH AT RISK (UK)

We have audited the financial statements of Youth At Risk (UK) for the year ended 30 June 2010 on pages 11 to 19.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of trustees and auditors**

The trustees' (who are also the directors of the company for the purposes of company law) responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for being satisfied that the financial statements give a true and fair view are set out in the Statement of Trustees' Responsibilities.

We have been appointed auditors under the Companies Act 2006 and section 43 of the Charities Act 1993 and report to you in accordance with those Acts. Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view, have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice and have been prepared in accordance with the Companies Act 2006 and the Charities Act 1993. We also report to you whether in our opinion the information given in the Trustees' Report is consistent with those financial statements.

In addition we report to you if, in our opinion, the charitable company has not kept adequate accounting records, if the charitable company's financial statements are not in agreement with the accounting records and returns, if we have not received all the information and explanations we require for our audit, or if certain disclosures of trustees' remuneration specified by law are not made.

We read the Trustees' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

### **Basis of audit opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

# Youth At Risk (UK)

(Limited by Guarantee)

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF YOUTH AT RISK (UK)

### Opinion

In our opinion

- the financial statements give a true and fair view of the state of the charitable company's affairs as at 30 June 2010 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- the financial statements have been prepared in accordance with the Companies Act 2006 and the Charities Act 1993; and
- the information given in the Trustees' Report is consistent with the financial statements.

*Baker Tilly UK Audit LLP*

JONATHAN MANN (Senior Statutory Auditor)

For and on behalf of BAKER TILLY UK AUDIT LLP, Statutory Auditor

Chartered Accountants

46 Clarendon Road

Watford

Hertfordshire

WD17 1JJ

*9<sup>th</sup> December 2010*

# Youth At Risk (UK)

(Limited by Guarantee)

## STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)

For the year ended 30 June 2010

	Note	Unrestricted Funds 2010 £	Restricted Funds 2010 £	Total Funds 2010 £	Total Funds 2009 £
<b>INCOMING RESOURCES</b>					
Incoming resources from generated funds:					
Voluntary income:					
Donations and similar resources	2	50,244	411,310	461,554	422,315
Investment income:					
Interest receivable		252	-	252	4,667
<b>Incoming resources from charitable activities:</b>					
Local and statutory authority grants		1,763,593	12,000	1,775,593	1,046,678
<b>Total incoming resources</b>	2	<u>1,814,089</u>	<u>423,310</u>	<u>2,237,399</u>	<u>1,473,660</u>
<b>RESOURCES EXPENDED</b>					
Costs of generating funds:					
Costs of generating voluntary income					
		11,000	-	11,000	19,527
<b>Charitable activities</b>					
Programme expenses, support and administration	3	1,763,217	423,310	2,186,527	1,426,798
<b>Governance</b>	3	13,583	-	13,583	15,753
<b>Total resources expended</b>		<u>1,787,800</u>	<u>423,310</u>	<u>2,211,110</u>	<u>1,462,078</u>
<b>Net incoming resources for the year / net movement in funds</b>		26,289	-	26,289	11,582
Fund balances brought forward at 1 April		144,059	-	144,059	132,477
<b>Fund balances carried forward at 31 March</b>	11	<u>170,348</u>	<u>-</u>	<u>170,348</u>	<u>144,059</u>

All amounts relate to continuing activities.

All recognised gains and losses are included in the statement of financial activities.

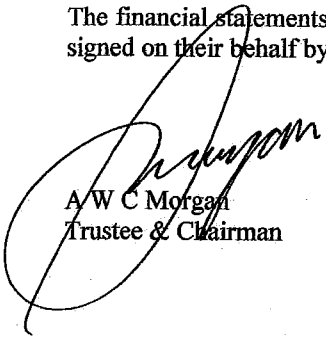
The notes on pages 13 to 19 form part of these financial statements.

**Youth At Risk (UK)**  
**(Limited by Guarantee)**  
**COMPANY BALANCE SHEET**  
as at 30 June 2010

Company Number: 02049135

	<i>Notes</i>	2010 £	2009 £
<b>FIXED ASSETS</b>			
Tangible assets	6	11,323	10,045
<b>CURRENT ASSETS</b>			
Debtors	8	109,346	113,810
Cash at bank and in hand		662,270	388,684
		<u>771,616</u>	<u>502,494</u>
<b>CURRENT LIABILITIES</b>			
Creditors: amounts falling due within one year	9	612,591	368,480
<b>NET CURRENT ASSETS</b>		<u>159,025</u>	<u>134,014</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u><u>170,348</u></u>	<u><u>144,059</u></u>
<b>FUNDS:</b>			
Unrestricted funds		170,348	144,059
Restricted funds		-	-
<b>TOTAL FUNDS</b>	11	<u><u>170,348</u></u>	<u><u>144,059</u></u>

The financial statements were approved and authorised for issue by the Board on **23 November 2010** and signed on their behalf by;



A/W C Morgan  
Trustee & Chairman

The notes on pages 13 to 19 form part of these financial statements.

Youth At Risk (UK)  
(Limited by Guarantee)  
NOTES ON THE FINANCIAL STATEMENTS  
for the year ended 30 June 2010

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1 ACCOUNTING POLICIES

*Basis of accounting*

The financial statements have been prepared under the historical cost convention. The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP), Accounting and reporting by Charities" (SORP 2005) published in March 2005 and applicable accounting standards.

The Trustees and Management of the Charity are placing great emphasis on considering alternative funding and partnership arrangements over the coming months in light of public spending cuts from the comprehensive spending review. In an unpredictable world the Trustees believe that the 2010/11 objective of a breakeven surplus/deficit for the year is challenging but achievable. The Trustees consider that the charity is a going concern having based their view on cashflow forecasts into the future.

The principal accounting policies adopted are as follows:

*Fund accounting*

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restriction imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of restricted funds on projects is set out in the notes to the financial statements.

Investment income is allocated to the appropriate fund.

*Incoming resources*

*Donations and grants*

Income from donations and grants, including capital grants, is included in the SOFA when they are receivable, i.e. the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy, except as follows:

- When donors specify that donations and grants given to the charity must be used in future accounting periods, the income is deferred until those periods.
- When donors impose conditions which have to be fulfilled before the charity becomes entitled to use such income, the income is deferred and not included in incoming resources until the pre-conditions for use have been met.

When donors specify that donations and grants, including capital grants, are for particular restricted purposes, which do not amount to pre-conditions regarding entitlement, this income is included in incoming resources of restricted funds when receivable.

*Resources expended*

Resources expended are included in the Statement of Financial Activities on an accruals basis, inclusive of any VAT which cannot be recovered.

Certain expenditure is directly attributable to specific activities and has been included in those cost categories. Certain other costs, which are attributable to more than one activity, are apportioned across cost categories according to time or the nature of the activity undertaken.

*Charitable activities* represent expenses incurred in the running of specific programmes and training courses.

Youth At Risk (UK)  
(Limited by Guarantee)  
NOTES ON THE FINANCIAL STATEMENTS  
for the year ended 30 June 2010

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1 ACCOUNTING POLICIES (*Continued*)

*Costs of generating funds* are those costs incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

*Programme support and administration costs* are those costs incurred directly in support of expenditure on the objects of the Charity.

*Governance costs* are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

*Fixed assets*

Fixed assets are stated at cost, or estimated market value at date of receipt where assets have been donated to the charity.

The costs of minor additions or those costing in the region of £100 or below are not capitalised.

Depreciation is provided to write off the cost (or estimated market value at date of receipt) less estimated residual values of all fixed assets over their expected useful lives at the following rates:

Furniture, fixtures and fittings	- 25% per annum reducing balance
Office equipment	- 33% per annum reducing balance

*Leased assets*

Where assets are financed by leasing agreements that give rights approximating to ownership (finance leases), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable over the term of the lease. The corresponding leasing commitments are shown as amounts payable to the lessor. Depreciation on the relevant assets is charged to the profit and loss account.

Lease payments are analysed between capital and interest components. The interest element of the payment is charged to the profit and loss account over the period of the lease and is calculated so that it represents a constant proportion of the balance of capital repayments outstanding. The capital part reduces the amounts payable to the lessor.

All other leases are treated as operating leases. Their annual rentals are charged to the profit and loss account on a straight-line basis over the term of the lease.

*Pension costs*

The trust operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund.

*Consolidated accounts*

Consolidated accounts have not been prepared as the parent considers the results of the subsidiary not to be material, and the group is a small group.

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**2 INCOMING RESOURCES**

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
<i>Donations and similar resources</i>		
Donations from individuals	14,164	2,542
Donations from charitable foundations	435,327	336,835
Donations from commercial organisations	12,063	82,938
	<u>461,554</u>	<u>422,315</u>

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Local and statutory grants for programmes for "at risk" youth	1,775,593	1,046,678
	<u>1,775,593</u>	<u>1,046,678</u>

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
Investment income – Bank interest receivable	252	4,667
	<u>252</u>	<u>4,667</u>

All income arises in connection with the charity's principal activity. The total incoming resources are analysed by geographical source as follows:

	<b>2010</b>	<b>2009</b>
	<b>£</b>	<b>£</b>
United Kingdom	2,224,524	1,450,760
Rest of the world	12,875	22,900
	<u>2,237,399</u>	<u>1,473,660</u>

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**3 ANALYSIS OF CHARITABLE EXPENDITURE**

	Programme expenses £	Programme support & administration £	Governance £	2010 £	2009 £
Salaries and benefits	447,829	248,085	6,400	702,314	476,298
Social security costs	44,436	25,956	700	71,092	47,580
Contractors and freelancers	529,366	6,930	-	536,296	319,300
Travel and subsistence	359,101	54,875	300	414,276	286,818
Support & infrastructure costs	5,234	60,204	-	65,438	88,177
Telecoms and computer costs	3,622	50,252	-	53,874	48,999
Room hire, catering and programme follow up costs	235,238	3,999	-	239,237	37,456
Professional fees	33,846	45,196	1,250	80,292	84,291
Audit	-	-	6,900	6,900	11,762
Depreciation	-	4,642	-	4,642	4,792
Loss on disposal of fixed assets	-	2,174	-	2,174	-
Other costs	10,306	13,289	-	23,595	37,351
Programme interest	(20)	-	-	(20)	(363)
Transfers	330,452	(328,485)	(1,967)	-	-
<b>Total costs for year</b>	<b>1,999,410</b>	<b>187,117</b>	<b>13,583</b>	<b>2,200,110</b>	<b>1,442,551</b>

Costs are directly attributable to the activity undertaken, any apportioned costs are apportioned on a basis of time and the nature of activities undertaken.

Auditors remuneration including irrecoverable VAT, is broken down as follows:

	2010 £	2009 £
Audit services	8,225	8,500
Other services	1,175	2,500

**4 STAFF COSTS**

Details of the trust's staff costs are shown in note 3 above.

1 employee received remuneration in the band £80,000 - £90,000 per annum (2009 - 1 in the band £70,000 - £80,000 per annum) and the company made pension contributions totalling £3,343 (2009 : £2,615).

The average number of employees during the year was 23 (2009 : 17).

The charity operates a defined pension scheme, the assets of which are held outside the charity, 13 (2009 : 7) employees participated in the scheme. The company contributed a total of £14,700 (2009 : £8,571) on behalf of all employees during the year. At the year end, £Nil (2009 : £Nil) was outstanding.

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**5 TRUSTEES REMUNERATION AND RELATED PARTY TRANSACTIONS**

Apart from those detailed below, none of the members of the Board of Trustees received any remuneration during this year or last year. During the year, 2 trustees (2009 - 2) received reimbursement of non-private travel, telephone and entertainment expenditure amounting to £4,534 (2009: £4,663).

During the year a related party was paid £10,394 (2009 - £10,394) for administration support services provided to the Chairman. This is in accordance with the written consent received from the Charity Commission dated 14 December 2005.

The Trust provides indemnity insurance to cover the liability of the Trustees in respect of neglect, or breach of trust or duty to the charity. The cost of this insurance was £578 (2009 - £1,320) in the year ended 30 June 2010.

**6 FIXED ASSETS**

	Office equipment £	Furniture, fixtures and fittings £	Total £
Cost			
At 1 July 2009	22,730	5,105	27,835
Additions	6,111	1,982	8,093
Disposals	(5,741)	-	(5,741)
At 30 June 2010	23,100	7,087	30,187
Depreciation			
At 1 July 2009	14,674	3,116	17,790
Provided for the year	3,997	645	4,642
Disposals	(3,568)	-	(3,568)
At 30 June 2010	15,103	3,761	18,864
Net book value			
At 30 June 2010	7,997	3,326	11,323
At 30 June 2009	8,056	1,989	10,045

The closing net book value represents fixed assets used for the management and administration of the charity.

**7 INVESTMENT**

The charity owns 100% of the share capital of YAR Trading Limited. The original cost of the investment of £1 has been fully provided against in a prior period.

YAR Trading Limited is non-trading and as at 30 June 2010 had net liabilities of £614 (2009 £599) including the £625 (2009 £610) due to the charity.

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<b>8</b>	<b>DEBTORS</b>	<b>2010</b>	<b>2009</b>
		£	£
	Debtors – grants	58,225	99,723
	Amount due from subsidiary company	625	610
	Other debtors	3,000	3,000
	Prepayments and accrued income	47,496	10,477
		<u>109,346</u>	<u>113,810</u>

<b>9</b>	<b>CREDITORS : AMOUNTS FALLING DUE WITHIN ONE YEAR</b>	<b>2010</b>	<b>2009</b>
		£	£
	Trade creditors	119,939	82,957
	Other creditors	-	1,318
	Taxation and social security	16,560	18,316
	Accruals	37,765	29,131
	Deferred income	438,327	236,758
		<u>612,591</u>	<u>368,480</u>

**10 DEFERRED INCOME**

Deferred income comprises of money received in advance of programmes, which are yet to start or have started but not been completed and the deferred element relates to the element of the programme to be completed in the forthcoming year.

Balance at 1 July 2009	236,758	269,895
Amount released to incoming resources	(236,758)	(269,895)
Amount deferred in year	438,327	236,758
	<u>438,327</u>	<u>236,758</u>
Balance at 30 June 2010	<u>438,327</u>	<u>236,758</u>

**11 FUNDS**

	At 1 July 2009 £	Incoming resources £	Resources expended £	At 30 June 2010 £
<b>Unrestricted funds</b>	144,059	1,814,089	1,787,800	170,348
<b>Restricted funds:</b> Various foundations, trusts and other corporate bodies	-	423,310	423,310	-
	<u>144,059</u>	<u>2,237,399</u>	<u>2,211,110</u>	<u>170,348</u>

The unrestricted funds represent the free funds of the charity that are not designated for particular purposes.

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The restricted funds represent donations and grants from various Statutory Authorities, Foundations, Trusts, Individuals and other corporate bodies to undertake specific programmes to improve the social education of young people.

	At 1 July 2009 £	Incoming resources £	Resources expended £	At 30 June 2010 £
<b>Big Lottery funding</b>	-	66,645	(66,645)	-
<b>Other funds</b>	-	356,665	(356,665)	-
	-	423,310	423,310	-

**Restricted funds** are funds that have been given for particular purposes and projects in order for the charity to fulfil its charitable objectives.

**12 YOUTH SECTOR DEVELOPMENT FUND**

In 2008/2009, the charity was awarded a grant from the Youth Sector Development Fund (YSDF) covering a 2½ year period. The grant provides for the delivery of 10 major transformation programmes plus infrastructure development to help the charity with its long term capability. Income and expenditure of £1,322,348 (2009: £402,669) is included in the statement of financial activities.

**13 COMMITMENTS UNDER OPERATING LEASES**

The charity had annual commitments under non-cancellable operating leases as set out below:-

	2010 Land and buildings £	2010 Other £	2009 Land and Buildings £	2009 Other £
Operating leases which expire in more than five years	14,497	-	14,497	-